

# Workload and Performance Indicators 2012

http://www.smc911dispatch.org

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#### **Department Mission**

The San Mateo County Office of Public Safety Communications is dedicated to providing excellent Police, Fire and Medical emergency dispatch and communications services. We do this by forming collaborative partnerships, ensuring quality and upholding the values of the organization. As the initial responder, we act quickly and decisively in order to achieve safety and quality of life for those we serve.

#### **Department Values**

#### **Pride**

- I take Pride in my Achievements and our Organization's Success
- I contribute to a Positive and Productive team environment
- I work in a manner that ensures Understanding, Quality, Accuracy, and Efficiency
- I take Ownership, Responsibility and Accountability for my performance and conduct at all times
- I recognize my Unique and Specialized Profession and its critical role in providing safety to the public
- I am a Credible and Trustworthy public safety professional

#### **Service**

- · I treat others with Courtesy, Respect, Fairness, and Equality
- I am Responsive, Adaptable, and Accessible
- I Guide others to perform in a manner that promotes Excellent results
- I am an Effective communicator
- I am committed to the development of my Knowledge, Skills and Abilities
- I strive for a Superior degree of Competence in all that I do
- I deliver the highest level of Professionalism through Positive Demeanor, Behavior and Image

#### Commitment

- I work in a manner that is Safe, Right, Legal and Ethical without hidden agendas
- I am Honest in my intentions, words and actions
- I am Prepared, Engaged, and Ready to work
- I contribute to the Positive reputation of PSC
- I support Organizational, Operational and Technical change
- I will Follow Through with my individual and organizational commitments
- I am a Loyal employee and uphold our values and mission
- I build and maintain positive Professional Relationships

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#### **Department Vision**

We believe in providing the highest level of care to ourselves, the public and safety personnel we serve.

We believe in using the best equipment to do the job.

We believe in teaching and delivering exceptional performance. Our employees are empowered, professional and participate in their growth and job satisfaction.

We believe that in order to receive respect, courtesy and recognition, we must give it.

We believe that through progressive leadership, knowledge and skill, our Communications Center will be a model agency and industry leader.

We believe in being the "best" in order to serve the citizens and visitors of San Mateo County.

Who we Are and What we Do

#### **County Organization**

The Office of Public Safety Communications is one of several departments under the oversight of the County Manager's Office. The Communications Center Director directly reports to the Deputy County Manager assigned to Community Services.

#### Office of Public Safety Communications (PSC)

PSC employs 55 personnel. 12 employees are supervisory/ management including the

Director, the Assistant Director, **Operations Managers and Supervising** 



Communications Dispatchers. There are four administrative staff, a Dispatcher Specialist, an Office Specialist, Senior IT Technician and an Office Assistant. The remaining 40 employees are Communications Dispatchers and Calltakers assigned to the Communications Center. The Department is divided into three Divisions, Administration, Operations and Systems

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#### Core Services and Customer Base

Services provided are distinguished as either "mandated" or "discretionary" services. Mandated may be described as those services which have been sanctioned by the California Government Code, County Ordinance, County Resolution or contract.

#### Core "mandated" services Include:

- Primary and Secondary Public Safety Answering Point (PSAP) providing 911 callers access to public safety resources. This program also provides access to translation services and hearing impaired translation if needed.
- Administration of Medical Priority Dispatch and Emergency Police Dispatch protocols including basic training, in-service training and quality assurance.
- Compliance of requirements and the provision of accepting wireless 911 calls
- Provision of full-time communications and dispatch services to:
  - San Mateo County Pre-Hospital Care Emergency Medical Group including all 14 Fire Service Departments/Districts
  - Ambulance Contractor (AMR) and the South San Francisco Rescue Ambulances
  - Law Enforcement Agencies including:
    - San Mateo County Sheriff's Office serving
      - The unincorporated county area
      - Cities of Millbrae, Half Moon Bay, Can Carlos, Portola Valley and Woodside.
    - East Palo Alto Police Department
    - Broadmoor Police District
    - Transit Police
- Provision of part-time and/or "on-call" communications and dispatch services to:
  - San Mateo County Departments or Contractors including but not limited to:
    - Probation
    - Coroner
    - Public Works
    - Information Services
    - Area Office of Emergency Services
    - District Attorney
    - Superior Court
    - Peninsula Humane Society
    - Environmental Health
    - Parks
    - Building Inspector

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- Provision of countywide mutual aid communications coordination for Law Enforcement and Fire
- Provision of direct emergency, direct emergency alarm monitoring for private homes and businesses for a fee
- Custodian of Records and County Master Street and Addresses for State 911
- Compliance with State laws for the provision of pre-employment testing, selection processes, basic law enforcement training and continued education
- Provision of providing fire line internal support of essential 911 equipment and systems
- Mobile Communications and Field Support to the Fire Service, providing an Incident Dispatch Team to large scale and/or greater alarm incidents.

#### Discretionary Services include but are not limited to:

- County Message Switch Maintenance and programming
- Mobile Communications and Field Support for County SWAT Team
- Public Education and Relations Events
- Special Detail Dispatching ie., Countywide Gang Task Force, Avoid the 23, Transit Night Games
- Support of the Public Safety Paging System
- On-site programming for CAD and Public Safety Systems
- Alternate 911 PSAP for Allied Agencies
- Emergency Back-up for police dispatch centers in the County
- Customer CAD enhancements for customer agencies





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#### **PSC Command Staff**

The PSC Command Staff directly reports to the Communications Center Director. The Assistant Director and three Managers head up the Operations Division, which is comprised of all Communications Center operations and its staff. Each Manager is assigned a functional area of expertise, Personnel, Police, or Fire/Emergency Medical Services operations and communications.



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**Elise Moeck** – Personnel Services Manager 650-363-4615 emm@smc911dispatch.org

**Don Maynard** – Fire/EMS Operations Manager 650-363-4118 dkm@smc911dispatch.org

Natasha Claire-Espino – Law Operations Manager 650-363-4909 nce@smc911dispatch.org

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#### **Performance Standards**

The Center's performance is closely monitored and reports performance measures to the County Board of Supervisors bi-annually. Standards include processing of high priority calls for service within established timeframes and customer satisfaction. The Center continually meets the call processing standards and rates over 99% in customer satisfaction. In addition to these standards, PSC dispatch staff have job-related performance standards which are used during the performance evaluation process as well as compliance standards (95% or above) for Emergency Medical Dispatch and Police Protocol services. PSC continually exceeds the National Academy standards and Center of Excellence averages for EMD compliance (98%).





#### Unique and value-added features

PSC is the only Communications Center in the County that has the ability to manage multi-discipline incidents (police, fire and medical), resulting in overall efficiency, accuracy and expedited service to all. Field Communications Teams (IDT's and Tactical Dispatchers) respond to greater alarm fires and SWAT call-outs. Staff are allowed to cross-train on all radios (police, fire, medical) or remain "specialists" in either Law or Fire/EMS dispatching.

A Fire/EMS Back-up Dispatch Center has been established in the event where the Hall of Justice Communications Center requires evacuation or experiences failure





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| Performance Measure<br>Received to Dispatch |       |  |  |
|---|-------|--|--|
| EMS   | 83.5% |  |  |
| Fire  | 85.9% |  |  |
| Law   | 62.0% |  |  |

| Fire/EMS Backup Dispatcher<br>Activations   |     |
|---|-----|
| Hours at Backup Center in 2012              | 8   |
| Number of times at Backup Center in 2012    | 1   |
| Hours at Backup Center since 2003           | 729 |
| Number of times at Backup Center since 2003 | 92  |

| System Availability                   |         |  |  |  |
|---------------------------------------|---------|--|--|--|
| CAD Availability <sup>1</sup> 99.963% |         |  |  |  |
| MSS Availability 1                    | 99.963% |  |  |  |

| Total Messages Processed |             |             |  |  |
|--------------------------|-------------|-------------|--|--|
| System Input Output      |             |             |  |  |
| CAD                      | 135,355,987 | 245,397,841 |  |  |
| MSS                      | 36,916,636  | 74,698,912  |  |  |
| Total                    | 172,272,623 | 320,096,753 |  |  |

| System Statistics         |            |  |  |  |
|---------------------------|------------|--|--|--|
| System                    | Total      |  |  |  |
| MST Button Pushes         | 444,278    |  |  |  |
| Sunpro/FireHouse Messages | 68,732     |  |  |  |
| Alpha Paging Messages     | 1,596,208  |  |  |  |
| Web Paging Messages       | 10,160     |  |  |  |
| CAD Faxes                 | 12,439     |  |  |  |
| EMSystem Messages         | 697,655    |  |  |  |
| CAD Email Messages        | 24,834     |  |  |  |
| Zetron 25 Alerts          | 72,337     |  |  |  |
| Zetron 26 Messages        | 5,312,047  |  |  |  |
| ProQA Messages            | 56,433     |  |  |  |
| RIMS Messages             | 1,115,762  |  |  |  |
| Trunking Messages         | 2,416,962  |  |  |  |
| Air-Trak Messages         | 194,904    |  |  |  |
| Total Messages Processed  | 12,022,751 |  |  |  |



| Dispatch Protocol Compliance  |                         |  |  |  |
|-------------------------------|-------------------------|--|--|--|
| Emergency Medical<br>Dispatch | 99.2%                   |  |  |  |
| Emergency Police Dispatch     | 93.5%                   |  |  |  |
| Emergency Fire Dispatch       | Program not implemented |  |  |  |

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<sup>&</sup>lt;sup>1</sup> The availability includes scheduled downtime.

### **Telephone Statistics**

| Group            | Incoming | Outgoing | <u>Total Calls</u> |
|------------------|----------|----------|--------------------|
| 911 – EMS        | 37,396   | 0        | 37,396             |
| 911 – Fire       | 7,691    | 0        | 7,691              |
| 911 – Law        | 49,315   | 0        | 49,315             |
| Admin            | 41,531   | 9,7902   | 139,433            |
| Business – EMS   | 20,805   | 26       | 20,831             |
| Business – Fire  | 23,179   | 716      | 23,895             |
| Business – Law   | 51,161   | 47       | 51,208             |
| Emergency – EMS  | 21,514   | 1,172    | 22,686             |
| Emergency – Fire | 33,631   | 236      | 33,867             |
| Emergency – Law  | 96,237   | 46       | 96,283             |
| Microwave        | 8,957    | 17,687   | 26,644             |
| Miscellaneous    | 10,659   | 8        | 10,667             |
| Totals           | 402,076  | 117,840  | 519,916            |

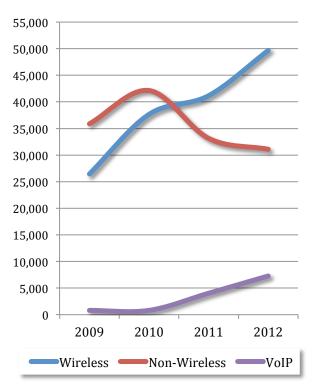
#### **Telephone Calls Received Breakdown:**

| Class of Service | <u>Total</u> | <u>% of total 911</u> |
|------------------|--------------|-----------------------|
| BUSN             | 5,832        | 6.62%                 |
| CNTX             | 2,186        | 2.48%                 |
| COIN             | 25           | 0.03%                 |
| N/A              | 67           | 0.08%                 |
| No Value         | 921          | 1.05%                 |
| PAY\$            | 668          | 0.76%                 |
| PBXb             | 4,250        | 4.83%                 |
| RESD             | 17,040       | 19.36%                |
| TLMA             | 106          | 0.12%                 |
| VOIP             | 7,274        | 8.26%                 |
| W911             | 22,329       | 25.36%                |
| WPH2             | 27,333       | 31.05%                |

#### **Telephone Call Summary:**

Busiest day of week: Tuesday Busiest hour of day: 17:00

### 9-1-1 Source Trend



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### **Incidents by Agency by Month**

|               |            |            |            | <b>U.U.U.</b> |            | <i>, ,</i> , , , |            | <i>J</i>   | . •        | •          |            |            |              |
|---------------|------------|------------|------------|---------------|------------|------------------|------------|------------|------------|------------|------------|------------|--------------|
| <u>Agency</u> | <u>Jan</u> | <u>Feb</u> | <u>Mar</u> | <u>Apr</u>    | <u>May</u> | <u>Jun</u>       | <u>Jul</u> | <u>Aug</u> | <u>Sep</u> | <u>Oct</u> | <u>Nov</u> | <u>Dec</u> | <u>Total</u> |
| DPW           | 103        | 64         | 81         | 72            | 63         | 73               | 71         | 80         | 75         | 76         | 85         | 214        | 1,057        |
| EMS           | 3,815      | 3,487      | 3,981      | 3,761         | 3,831      | 3,802            | 3,758      | 3,709      | 3,594      | 3,866      | 3,655      | 4,164      | 45,423       |
| ESF           | 374        | 349        | 412        | 394           | 386        | 341              | 318        | 354        | 346        | 356        | 356        | 406        | 4,392        |
| PHS           | 248        | 234        | 240        | 325           | 425        | 430              | 481        | 407        | 373        | 398        | 265        | 194        | 4,020        |
| Subtotal      | 4,540      | 4,134      | 4,714      | 4,552         | 4,705      | 4,646            | 4,628      | 4,550      | 4,388      | 4,696      | 4,361      | 4,978      | 54,892       |
|               |            |            |            |               |            |                  |            |            |            |            |            |            |              |
| BIF           | 43         | 35         | 42         | 44            | 40         | 68               | 34         | 41         | 42         | 30         | 39         | 42         | 500          |
| BLF           | 218        | 167        | 187        | 162           | 145        | 181              | 210        | 234        | 210        | 225        | 184        | 209        | 2,332        |
| CCF           | 317        | 330        | 381        | 381           | 390        | 400              | 358        | 351        | 366        | 324        | 352        | 437        | 4,387        |
| CLF           | 61         | 55         | 63         | 47            | 55         | 41               | 45         | 47         | 50         | 53         | 64         | 56         | 637          |
| COF           | 140        | 131        | 163        | 155           | 153        | 156              | 171        | 149        | 147        | 181        | 154        | 188        | 1,888        |
| DCF           | 561        | 499        | 567        | 517           | 499        | 536              | 539        | 527        | 511        | 546        | 546        | 580        | 6,428        |
| FCF           | 202        | 163        | 200        | 183           | 146        | 188              | 142        | 181        | 169        | 163        | 157        | 183        | 2,077        |
| FMA           | 51         | 50         | 65         | 58            | 44         | 54               | 82         | 87         | 35         | 45         | 65         | 66         | 702          |
| HMF           | 172        | 123        | 178        | 194           | 197        | 192              | 197        | 191        | 180        | 223        | 164        | 191        | 2,202        |
| MLF           | 176        | 188        | 189        | 157           | 161        | 189              | 181        | 165        | 186        | 189        | 188        | 188        | 2,157        |
| MNF           | 750        | 637        | 722        | 669           | 737        | 724              | 768        | 780        | 726        | 774        | 726        | 848        | 8,861        |
| PIF           | 252        | 208        | 250        | 211           | 206        | 239              | 209        | 212        | 244        | 253        | 221        | 268        | 2,773        |
| RCF           | 697        | 675        | 763        | 675           | 692        | 714              | 634        | 674        | 593        | 718        | 738        | 820        | 8,393        |
| SBF           | 326        | 296        | 326        | 335           | 317        | 294              | 300        | 293        | 303        | 326        | 321        | 336        | 3,773        |
| SCF           | 161        | 212        | 199        | 186           | 204        | 168              | 171        | 215        | 221        | 214        | 207        | 250        | 2,408        |
| SMF           | 768        | 668        | 770        | 785           | 801        | 780              | 695        | 716        | 687        | 670        | 722        | 791        | 8,853        |
| SOF           | 496        | 445        | 552        | 511           | 520        | 485              | 450        | 497        | 485        | 506        | 525        | 566        | 6,038        |
| WOF           | 131        | 104        | 125        | 135           | 151        | 164              | 150        | 149        | 135        | 158        | 147        | 202        | 1,751        |
| Subtotal      | 5,522      | 4,986      | 5,742      | 5,405         | 5,458      | 5,573            | 5,336      | 5,509      | 5,290      | 5,598      | 5,520      | 6,221      | 66,160       |
|               |            |            |            |               |            |                  |            |            |            |            |            |            |              |
| BRD           | 748        | 670        | 700        | 672           | 745        | 664              | 653        | 621        | 634        | 735        | 651        | 632        | 8,125        |
| EPA           | 2,543      | 2,498      | 2,536      | 2,509         | 2,655      | 2,765            | 2,886      | 2,403      | 2,686      | 2,555      | 2,235      | 2,326      | 30,597       |
| LMA           | 887        | 780        | 836        | 757           | 953        | 978              | 1,050      | 962        | 984        | 903        | 910        | 1,008      | 11,008       |
| SOS           | 8,882      | 8,446      | 9,166      | 9,518         | 9,881      | 10,129           | 9,985      | 9,266      | 9,575      | 9,566      | 9,304      | 9,542      | 113,260      |
| SPL           | 251        | 297        | 237        | 306           | 602        | 1,208            | 971        | 1,263      | 149        | 57         | 133        | 279        | 5,753        |
| TRA           | 616        | 536        | 625        | 582           | 534        | 562              | 528        | 516        | 524        | 647        | 585        | 588        | 6,843        |
| Subtotal      | 13,927     | 13,227     | 14,100     | 14,344        | 15,370     | 16,306           | 16,073     | 15,031     | 14,552     | 14,463     | 13,818     | 14,375     | 175,586      |
|               |            |            |            |               |            |                  |            |            |            |            |            |            |              |
| Total         | 23,989     | 22,347     | 24,556     | 24,301        | 25,533     | 26,525           | 26,037     | 25,090     | 24,230     | 24,757     | 23,699     | 25,574     | 296,638      |
|               |            |            |            |               |            |                  |            |            |            |            |            |            |              |

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#### **EMS Specific Statistics:**

| Number of Hospital Transports |        |  |  |  |
|-------------------------------|--------|--|--|--|
| Peninsula                     | 8,309  |  |  |  |
| Stanford                      | 4,417  |  |  |  |
| Seton                         | 4,026  |  |  |  |
| Kaiser South City             | 3,625  |  |  |  |
| Kaiser Redwood City           | 3,147  |  |  |  |
| San Mateo Medical Center      | 2,930  |  |  |  |
| Sequoia                       | 2,680  |  |  |  |
| County General Psychiatric    | 842    |  |  |  |
| San Francisco General         | 612    |  |  |  |
| Peninsula Psychiatric         | 582    |  |  |  |
| VA Palo Alto                  | 352    |  |  |  |
| Out of County                 | 136    |  |  |  |
| Mills                         | 49     |  |  |  |
| Seton Coastside               | 35     |  |  |  |
| Total                         | 31,742 |  |  |  |

| Number of Helicopter Dispatches |    |  |  |  |  |
|---------------------------------|----|--|--|--|--|
| LifeFlight 78                   |    |  |  |  |  |
| Calstar                         | 45 |  |  |  |  |

| Number of MCI's |    |  |  |
|-----------------|----|--|--|
| Level 1         | 38 |  |  |
| Level 2         | 4  |  |  |
| Level 3         | 0  |  |  |



| EMD Pre-Arrival Statistics:    |       |  |
|--------------------------------|-------|--|
| Sequence                       | Count |  |
| Airway / Arrest - Infant       | 14    |  |
| Airway / Arrest - Child        | 43    |  |
| Airway / Arrest - Adult        | 1,805 |  |
| Choking – Infant, Child, Adult | 568   |  |
| Childbirth                     | 13    |  |
| Tracheotomy Airway / Arrest    | 0     |  |
| AED Support                    | 3     |  |
| Total sequences provided       | 2,446 |  |

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### Accredited Dispatch Center of Excellence

In June 2005, Public Safety Communications (PSC) became the ninth Emergency Communications Center in the State of California, the 97<sup>th</sup> in the world, to become an Accredited Dispatch *Center of Excellence* for providing medical priority dispatch services to those who call for emergency medical services. Public Safety Communications accomplished the required 20 accreditation points, which required self-study and program analysis as well as comprehensive audits of the dispatcher's calls to score compliance within the established protocols. PSC re-accredited in 2008, using the same criteria.

Today, the National Academy of Emergency Dispatch notified PSC that after four years of accreditation, our compliance scores continue to exceed national averages and academy standards. The table below compares scores from the National Academy and their recommended standards, the average scores of National Accredited Centers and SMCPSC:

|   | Case<br>Entry | Key<br>Questions | Pre-Arrival<br>Instructions | Post Dispatch<br>Instructions | Chief<br>Complaint<br>Selection | Code of<br>Response<br>Selection | Total |
|---|---------------|------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------|-------|
| Academy<br>Standard                           | 95%           | 90%              | 95%                         | 90%                           | 95%                             | 90%                              | 90%   |
| 2007 Score                                    | 98%           | 97%              | 98%                         | 98%                           | 98%                             | 98%                              | 98%   |
| 2009 Score                                    | 98.5%         | 99%              | 98%                         | 98%                           | 99%                             | 99%                              | 99%   |
| 2010 Score                                    | 97.6%         | 98.2%            | 96.3%                       | 97.3%                         | 98.1%                           | 98.1%                            | 97.6% |
| 2011 Score                                    | 96.8%         | 98.6%            | 96.1%                       | 98.1%                         | 99.5%                           | 99.0%                            | 98.3% |
| 2012 Score                                    | 99.0%         | 99.4%            | 98.0%                       | 99.3%                         | 99.3%                           | 98.7%                            | 99.1% |
| National<br>Accredited<br>Centers<br>Averages | 98.0%         | 98.5%            | 96.5%                       | 97.6%                         | 98.1%                           | 98.2%                            | 98.0% |
| PSC<br>exceeds<br>other ACE<br>Centers by:    | -1.0%         | .9%              | -1.5%                       | -1.7%                         | -1.2%                           | .5%                              | 1.1%  |

PSC well exceeds the National Academy Standard

PSC processed 49,815 requests for ambulances in Year 2012. Of those, 911 Dispatchers applied 2,446 pre-arrival instructions to callers reporting airway/cardiac arrest, choking, childbirth, airway maintenance and AED Support.

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| 24 Hour Unit Responses |            |  |  |
|------------------------|------------|--|--|
| Unit                   | Total Runs |  |  |
| M107                   | 2,903      |  |  |
| R61                    | 2,596      |  |  |
| M403                   | 2,320      |  |  |
| R63                    | 2,039      |  |  |
| M440                   | 1,602      |  |  |

| Top 20 VSU Responses |            |  |
|----------------------|------------|--|
| Unit                 | Total Runs |  |
| M37                  | 1,541      |  |
| M23                  | 1,508      |  |
| M35                  | 1,501      |  |
| M45                  | 1,465      |  |
| M31                  | 1,446      |  |
| M14                  | 1,437      |  |
| M24                  | 1,425      |  |
| M11                  | 1,413      |  |
| M42                  | 1,392      |  |
| M26                  | 1,391      |  |
| M06                  | 1,376      |  |
| M41                  | 1,353      |  |
| M27                  | 1,351      |  |
| M47                  | 1,345      |  |
| M43                  | 1,340      |  |
| M32                  | 1,337      |  |
| M44                  | 1,327      |  |
| M09                  | 1,290      |  |
| M13                  | 1,288      |  |
| M34                  | 1,288      |  |

| Chute Times |           |  |  |
|-------------|-----------|--|--|
| Unit        | Avg. Time |  |  |
| M27         | 00:31     |  |  |
| M49         | 00:31     |  |  |
| M29         | 00:32     |  |  |
| M35         | 00:32     |  |  |
| M15         | 00:33     |  |  |
| M26         | 00:33     |  |  |
| M47         | 00:33     |  |  |
| M09         | 00:34     |  |  |
| M13         | 00:34     |  |  |
| M17         | 00:34     |  |  |

| Chute Times |           |  |
|-------------|-----------|--|
| Unit        | Avg. Time |  |
| M23         | 00:34     |  |
| M31         | 00:34     |  |
| M802        | 00:34     |  |
| M19         | 00:35     |  |
| M43         | 00:35     |  |
| M44         | 00:35     |  |
| M45         | 00:35     |  |
| M46         | 00:35     |  |
| M801        | 00:35     |  |
| M11         | 00:36     |  |
| M14         | 00:36     |  |
| M24         | 00:36     |  |
| M34         | 00:36     |  |
| M403        | 00:36     |  |
| M42         | 00:36     |  |
| M662        | 00:36     |  |
| M23         | 00:34     |  |
| M31         | 00:34     |  |
| M802        | 00:34     |  |
| M19         | 00:35     |  |
| M43         | 00:35     |  |
| M44         | 00:35     |  |
| M663        | 00:37     |  |
| M664        | 00:37     |  |
| M20         | 00:38     |  |
| M512        | 00:39     |  |
| M60         | 00:42     |  |
| M440        | 00:44     |  |
| ESF861      | 00:46     |  |
| M107        | 00:46     |  |
| M669        | 00:58     |  |
| R63         | 01:09     |  |
| R61         | 01:19     |  |



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| Special Unit Responses |            |  |  |
|------------------------|------------|--|--|
| Unit                   | Total Runs |  |  |
| M512                   | 755        |  |  |
| M801                   | 591        |  |  |
| M662                   | 552        |  |  |
| M802                   | 507        |  |  |
| ESF861                 | 273        |  |  |
| SOU980                 | 32         |  |  |
| MSU137                 | 18         |  |  |
| MSU100                 | 10         |  |  |

| EMS Incidents by Zones |        |  |
|------------------------|--------|--|
| Zone                   | Runs   |  |
| 1U                     | 11,079 |  |
| 2U                     | 15,105 |  |
| 3U                     | 9,423  |  |
| 4R                     | 345    |  |
| 4U                     | 6,348  |  |
| 5N                     | 262    |  |
| 5R                     | 240    |  |
| 5U                     | 1,468  |  |
| 6U                     | 4,592  |  |
| Unknown                | 522    |  |

#### **Miscellaneous EMS Statistics:**

• Average "time on task" for an EMS incident in 2012 was 49 minutes 34 seconds.

| Top EMS Incident Types                               |       |  |
|--|-------|--|
| Type   | Total |  |
| Medical aid, PD request code 3                       | 5,781 |  |
| Unable to complete EMD process                       | 2,595 |  |
| Medical aid, PD request code 2                       | 1,742 |  |
| Traffic accident, PD request code 3                  | 1,714 |  |
| Psych, PD request 2 ALS assist                       | 1,396 |  |
| Fainting, not alert                                  | 1,239 |  |
| Difficulty breathing, severe respiratory distress    | 1,219 |  |
| Fall victim, possibly dangerous injury, ground level | 1,184 |  |
| Sick call, not alert                                 | 973   |  |
| Unconscious, effective breathing                     | 960   |  |
| Vehicle collision with injuries                      | 916   |  |
| Fall victim, non dangerous injury, ground level      | 845   |  |
| Fall victim, possibly dangerous injury               | 731   |  |
| Sick call, no priority symptoms                      | 711   |  |
| Psych, PD request 2                                  | 701   |  |
| Sick call, abnormal breathing                        | 692   |  |
| Fall victim, non injury, no priority symptoms        | 654   |  |
| Difficulty breathing                                 | 637   |  |
| Fall victim, not alert                               | 588   |  |
| Fall victim, unknown status                          | 575   |  |
| Difficulty breathing, asthma                         | 530   |  |
| Medical alarm, no patient information                | 525   |  |
| Difficulty breathing, not alert                      | 521   |  |

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#### **Fire Specific Statistics:**

| Battalion Chief Responses |            |  |
|---------------------------|------------|--|
| Unit                      | Total Runs |  |
| BC20                      | 1,222      |  |
| BC3                       | 1,127      |  |
| BC1                       | 817        |  |
| BC5                       | 758        |  |
| BC17                      | 667        |  |
| BC8                       | 648        |  |
| BC4                       | 635        |  |
| BC9                       | 390        |  |
| BC2                       | 375        |  |
| BC10                      | 327        |  |
| BC11                      | 324        |  |
| BC16                      | 236        |  |
| BC6                       | 189        |  |
| BC19                      | 95         |  |

| Fire Chief Responses |            |  |
|----------------------|------------|--|
| Unit                 | Total Runs |  |
| CH8A                 | 16         |  |
| CH3A                 | 13         |  |
| CH1                  | 12         |  |
| CH1B                 | 8          |  |
| CH20B                | 6          |  |
| CH8                  | 6          |  |
| CH2                  | 5          |  |

| IDT Responses |            |  |
|---------------|------------|--|
| Unit          | Total Runs |  |
| COM47         | 20         |  |
| COM32         | 11         |  |
| COM81         | 10         |  |
| COM80         | 3          |  |

| Truck Responses |            |
|-----------------|------------|
| Unit            | Total Runs |
| T9              | 2,755      |
| T95             | 1,226      |
| T14             | 955        |
| T1              | 906        |
| T51             | 899        |
| T61             | 789        |
| T34             | 746        |
| T21             | 697        |
| T28             | 623        |
| T85             | 80         |

| Quint Responses |            |
|-----------------|------------|
| Unit            | Total Runs |
| SQ65            | 176        |
| SQ61            | 4          |
| Q40             | 4          |

| USAR Responses |            |
|----------------|------------|
| Unit           | Total Runs |
| USR165         | 7          |
| USR133         | 1          |
| USR233         | 1          |



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| Miscellaneous Units |            |
|---------------------|------------|
| Unit                | Total Runs |
| AB1                 | 3          |
| BOAT28              | 9          |
| BOAT11              | 7          |
| BOAT62              | 4          |
| HM30                | 21         |
| BR57                | 163        |
| BR56                | 58         |
| BR95                | 13         |
| BR72                | 7          |
| BR40                | 1          |
| BS86                | 15         |
| BS17                | 11         |
| BS9                 | 8          |
| R7                  | 160        |
| R57                 | 14         |
| R40                 | 8          |
| R56                 | 8          |
| RS7                 | 8          |
| R59                 | 2          |
| R1                  | 1          |
| WT56                | 7          |
| WT8                 | 7          |
| WT57                | 4          |
|                     |            |

| EMS Coordinator Responses |            |
|---------------------------|------------|
| Unit                      | Total Runs |
| MED17                     | 59         |
| MED19                     | 53         |
| MED8                      | 25         |
| MED20                     | 20         |
| MED2                      | 14         |

| Training Coordinators |            |
|-----------------------|------------|
| Unit                  | Total Runs |
| TO3                   | 26         |
| TO10                  | 5          |
| TO8                   | 4          |
| TO9                   | 3          |
| TO17                  | 2          |
| TO5                   | 1          |

| Prevention Responses |            |
|----------------------|------------|
| Unit                 | Total Runs |
| PR3                  | 29         |
| PR5A                 | 22         |
| PR20D                | 20         |
| PR20C                | 18         |
| PR1C                 | 17         |
| PR1A                 | 14         |
| PR3A                 | 13         |
| PR20B                | 12         |
| PR1B                 | 10         |
| PR16                 | 8          |
| PR3B                 | 7          |
| PR6                  | 7          |
| PR17                 | 5          |
| PR17B                | 5          |
| PR2                  | 5          |
| PR11                 | 4          |
| PR17A                | 4          |
| PR5                  | 3          |
| PR8B                 | 3          |
| PR17C                | 2          |
| PR8A                 | 2          |

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| Total Engin | e Response |
|-------------|------------|
| Unit        | Total Runs |
| E10         | 2,385      |
| E2          | 2,140      |
| E51         | 2,088      |
| E34         | 1,905      |
| E24         | 1,833      |
| E37         | 1,826      |
| E61         | 1,814      |
| E92         | 1,763      |
| E64         | 1,733      |
| E94         | 1,686      |
| E26         | 1,659      |
| E21         | 1,592      |
| E95         | 1,575      |
| E11         | 1,552      |
| E13         | 1,533      |
| E23         | 1,492      |
| E6          | 1,319      |
| E71         | 1,319      |
| E1          | 1,312      |
| E91         | 1,304      |
| E52         | 1,289      |
| E15         | 1,265      |
| E72         | 1,232      |
| E4          | 1,215      |
| E40         | 1,174      |
| E77         | 1,110      |
| E62         | 1,101      |
| E25         | 964        |
| E29         | 934        |
| E3          | 934        |
| E12         | 923        |
| E5          | 922        |
| E16         | 771        |
| E32         | 744        |
| E38         | 728        |
| E28         | 719        |
| E41         | 706        |
| E35         | 691        |
| E8          | 653        |
| E20         | 635        |

| Total Engine Response |            |
|-----------------------|------------|
| Unit                  | Total Runs |
| E7                    | 589        |
| E81                   | 588        |
| E14                   | 555        |
| E86                   | 547        |
| E93                   | 526        |
| E27                   | 518        |
| E44                   | 490        |
| E18                   | 482        |
| E33                   | 426        |
| E217                  | 383        |
| E19                   | 374        |
| E17                   | 372        |
| E65                   | 326        |
| E58                   | 319        |
| E59                   | 236        |
| BE357                 | 41         |
| BE55                  | 38         |
| E1765                 | 35         |
| BE356                 | 33         |
| E85                   | 30         |
| E1761                 | 29         |
| BE57                  | 24         |
| E161                  | 21         |
| E1769                 | 16         |
| E1767                 | 11         |
| E9                    | 8          |



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| Responses | by District |
|-----------|-------------|
| District  | Count       |
| FS09      | 3,243       |
| FS02      | 2,725       |
| FS10      | 2,687       |
| FS51      | 2,430       |
| FS24      | 1,938       |
| FS37      | 1,932       |
| FS92      | 1,920       |
| FS34      | 1,833       |
| FS21      | 1,804       |
| FS26      | 1,783       |
| FS63      | 1,656       |
| FS13      | 1,587       |
| FS23      | 1,584       |
| FS62      | 1,509       |
| FS61      | 1,479       |
| FS95      | 1,451       |
| FS72      | 1,441       |
| FS94      | 1,432       |
| FS15      | 1,352       |
| FS11      | 1,328       |
| FS04      | 1,293       |
| FS06      | 1,291       |
| FS71      | 1,265       |
| FS40      | 1,263       |
| FS52      | 1,240       |
| FS91      | 1,220       |
| FS01      | 1,216       |
| FS36      | 1,153       |
| FS14      | 1,125       |
| FS28      | 1,047       |
| FS29      | 1,029       |
| FS77      | 944         |
| FS64      | 895         |
| FS25      | 862         |
| FS08      | 708         |
| FS05      | 698         |
| FS32      | 671         |
| FS07      | 668         |
| FS03      | 660         |
| FS20      | 657         |
| FS35      | 643         |
| FS86      | 627         |

| Responses by District |       |
|-----------------------|-------|
| District              | Count |
| FS16                  | 621   |
| FS65                  | 592   |
| FS41                  | 541   |
| FS12                  | 535   |
| FS93                  | 488   |
| FS18                  | 483   |
| FS27                  | 475   |
| FS81                  | 473   |
| FS17                  | 403   |
| FS44                  | 390   |
| FS38                  | 381   |
| FS33                  | 369   |
| FS58                  | 243   |
| FS19                  | 193   |
| FS59                  | 183   |
| FS57                  | 170   |
| FS55                  | 76    |
| FS56                  | 68    |
| CF21                  | 31    |



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| Best Chute Times |           |
|------------------|-----------|
| Unit             | Avg. Time |
| E40              | 01:04     |
| E41              | 01:07     |
| E7               | 01:11     |
| E9               | 01:11     |
| E32              | 01:14     |
| E19              | 01:16     |
| E6               | 01:16     |
| SQ65             | 01:16     |
| R7               | 01:17     |
| E62              | 01:19     |
| E64              | 01:19     |
| E8               | 01:20     |
| SQ65             | 01:20     |
| E3               | 01:21     |
| E38              | 01:21     |
| E65              | 01:21     |
| E81              | 01:21     |
| E91              | 01:21     |
| E44              | 01:22     |
| E5               | 01:22     |
| E10              | 01:23     |
| E33              | 01:23     |
| E4               | 01:23     |
| E61              | 01:23     |
| E94              | 01:23     |
| BC5              | 01:24     |
| E16              | 01:25     |
| E12              | 01:26     |
| E2               | 01:26     |
| T61              | 01:26     |
| E77              | 01:28     |
| T1               | 01:28     |
| E95              | 01:29     |
| E72              | 01:30     |
| E92              | 01:30     |
| E18              | 01:31     |
| E24              | 01:31     |
| E37              | 01:31     |
| E35              | 01:32     |
|                  | 1         |

| Worst Chute Times |           |  |  |  |
|-------------------|-----------|--|--|--|
| Unit              | Avg. Time |  |  |  |
| HM14              | 07:24     |  |  |  |
| BR56              | 07:07     |  |  |  |
| BS9               | 07:07     |  |  |  |
| BS17              | 06:56     |  |  |  |
| BE57              | 05:48     |  |  |  |
| BS86              | 05:19     |  |  |  |
| BE85              | 04:54     |  |  |  |
| WT8               | 04:39     |  |  |  |
| BE56              | 04:37     |  |  |  |
| T85               | 04:31     |  |  |  |
| BR57              | 04:17     |  |  |  |
| E85               | 03:49     |  |  |  |
| E86               | 03:02     |  |  |  |
| E14               | 02:17     |  |  |  |
| E58               | 02:15     |  |  |  |
| T51               | 02:05     |  |  |  |
| T14               | 01:60     |  |  |  |
| E17               | 01:53     |  |  |  |
| BC10              | 01:50     |  |  |  |
| E71               | 01:50     |  |  |  |
| T21               | 01:49     |  |  |  |
| SQ61              | 01:49     |  |  |  |
| BC11              | 01:48     |  |  |  |
| E28               | 01:48     |  |  |  |
| E29               | 01:48     |  |  |  |
| T28               | 01:46     |  |  |  |
| T95               | 01:45     |  |  |  |
| BC9               | 01:44     |  |  |  |
| E15               | 01:44     |  |  |  |
| E59               | 01:43     |  |  |  |
| BC16              | 01:42     |  |  |  |
| E20               | 01:42     |  |  |  |
| E93               | 01:42     |  |  |  |
| BC8               | 01:41     |  |  |  |
| E27               | 01:41     |  |  |  |
| E26               | 01:40     |  |  |  |

Average Countywide chute time is 1:34

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| Agency 90 Second Ack Time |              |  |  |  |
|---------------------------|--------------|--|--|--|
| Agency                    | Compliance % |  |  |  |
| BIF                       | 80.1%        |  |  |  |
| BLF                       | 84.7%        |  |  |  |
| CCF                       | 84.1%        |  |  |  |
| CLF                       | 91.8%        |  |  |  |
| COF                       | 78.2%        |  |  |  |
| DCF                       | 88.4%        |  |  |  |
| FCF                       | 93.4%        |  |  |  |
| HMF                       | 89.4%        |  |  |  |
| MLF                       | 89.5%        |  |  |  |
| MNF                       | 88.4%        |  |  |  |
| PIF                       | 89.9%        |  |  |  |
| RCF                       | 90.0%        |  |  |  |
| SBF                       | 94.2%        |  |  |  |
| SCF                       | 90.2%        |  |  |  |
| SMF                       | 89.7%        |  |  |  |
| SOF                       | 83.3%        |  |  |  |
| WOF                       | 83.4%        |  |  |  |

| Mutual Aid Responses |    |  |  |
|----------------------|----|--|--|
| Team Dispatches      |    |  |  |
| 2275 North           | 0  |  |  |
| 2276 Central         | 0  |  |  |
| 2277 South           | 0  |  |  |
| OES                  | 31 |  |  |



| Most Runs after 2200 hrs |                  |  |  |
|--------------------------|------------------|--|--|
| Unit                     | Total Dispatches |  |  |
| PT9                      | 461              |  |  |
| E10                      | 455              |  |  |
| E2                       | 448              |  |  |
| E51                      | 416              |  |  |
| E92                      | 388              |  |  |
| E61                      | 365              |  |  |
| E64                      | 350              |  |  |
| E34                      | 347              |  |  |
| E24                      | 337              |  |  |
| E37                      | 330              |  |  |
| E26                      | 322              |  |  |
| E95                      | 297              |  |  |
| E94                      | 288              |  |  |
| E21                      | 283              |  |  |
| E11                      | 269              |  |  |
| E23                      | 259              |  |  |
| E15                      | 249              |  |  |
| E71                      | 245              |  |  |
| E72                      | 242              |  |  |
| E52                      | 237              |  |  |
| E6                       | 233              |  |  |
| E13                      | 228              |  |  |
| E91                      | 228              |  |  |
| E4                       | 224              |  |  |
| E62                      | 217              |  |  |
| E1                       | 207              |  |  |
| BC20                     | 199              |  |  |
| T95                      | 199              |  |  |
| E40                      | 175              |  |  |
| E77                      | 175              |  |  |
| BC3                      | 171              |  |  |
| E3                       | 158              |  |  |
| E5                       | 158              |  |  |
| E28                      | 147              |  |  |
| T14                      | 144              |  |  |
| E29                      | 136              |  |  |
| E32                      | 132              |  |  |
| E25                      | 128              |  |  |
| E35                      | 128              |  |  |
| E12                      | 126              |  |  |

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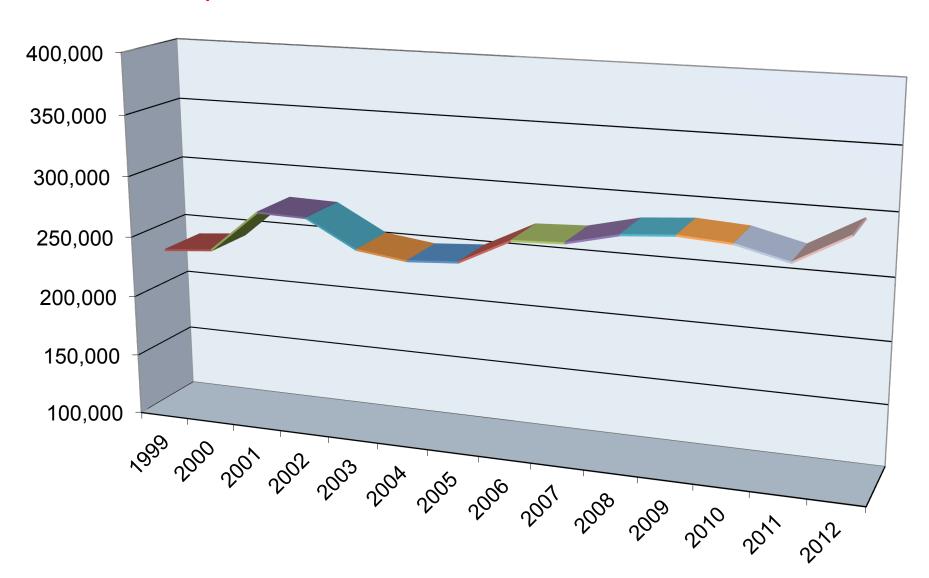
### Number of Incidents per Agency per Alarm Level

| Agency / Level           | 1st    | 2nd | 3rd | 4th | 5th | 6th | 7th | 8th | Total  |
|--------------------------|--------|-----|-----|-----|-----|-----|-----|-----|--------|
| Belmont Fire             | 2,332  | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 2,332  |
| Brisbane Fire            | 498    | 1   | 1   | 0   | 0   | 0   | 0   | 0   | 500    |
| Central County Fire      | 4,386  | 0   | 1   | 0   | 0   | 0   | 0   | 0   | 4,387  |
| Coastside Fire           | 2,201  | 1   | 0   | 0   | 0   | 0   | 0   | 0   | 2,202  |
| Colma Fire               | 637    | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 637    |
| County Fire              | 1,885  | 3   | 0   | 0   | 0   | 0   | 0   | 0   | 1,888  |
| Daly City Fire           | 6,424  | 4   | 0   | 0   | 0   | 0   | 0   | 0   | 6,428  |
| Fire Mutual Aid          | 702    | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 702    |
| Foster City Fire         | 2,076  | 1   | 0   | 0   | 0   | 0   | 0   | 0   | 2,077  |
| Menlo Park Fire          | 8,855  | 6   | 0   | 0   | 0   | 0   | 0   | 0   | 8,861  |
| Millbrae Fire            | 2,156  | 1   | 0   | 0   | 0   | 0   | 0   | 0   | 2,157  |
| Pacifica Fire            | 2,771  | 1   | 1   | 0   | 0   | 0   | 0   | 0   | 2,773  |
| Redwood City Fire        | 8,388  | 4   | 2   | 0   | 0   | 0   | 0   | 0   | 8,394  |
| San Bruno Fire           | 3,770  | 3   | 0   | 0   | 0   | 0   | 0   | 0   | 3,773  |
| San Carlos Fire          | 2,407  | 0   | 1   | 0   | 0   | 0   | 0   | 0   | 2,408  |
| San Mateo Fire           | 8,850  | 2   | 1   | 0   | 0   | 0   | 0   | 0   | 8,853  |
| South San Francisco Fire | 6,031  | 6   | 1   | 0   | 0   | 0   | 0   | 0   | 6,038  |
| Woodside Fire            | 1,748  | 1   | 1   | 0   | 0   | 0   | 0   | 0   | 1,750  |
| Total                    | 66,117 | 34  | 9   | 0   | 0   | 0   | 0   | 0   | 66,160 |



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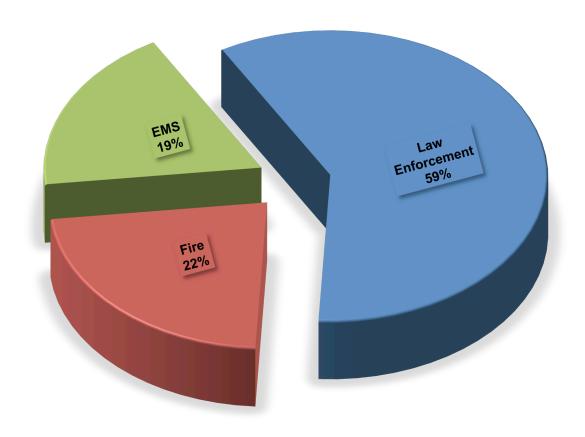
### **Dispatch Center Workload - Number of Incidents**



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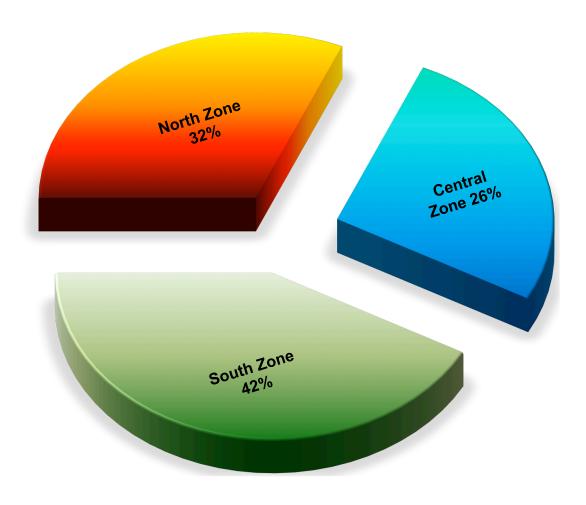
### **Incident Breakdown by Class**



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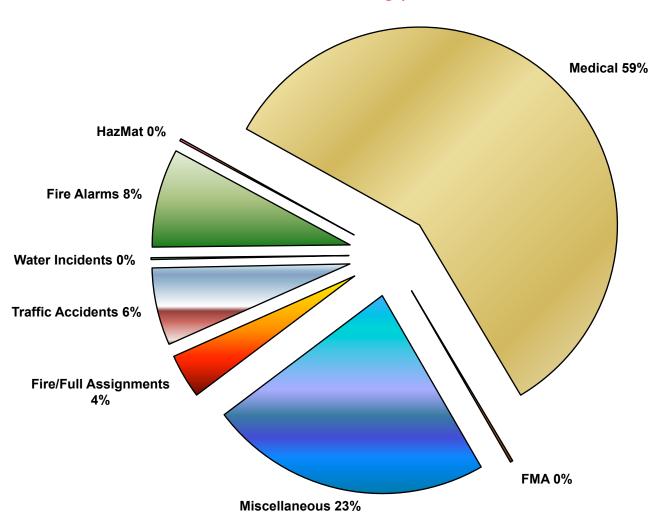
### Fire Incidents by Zone



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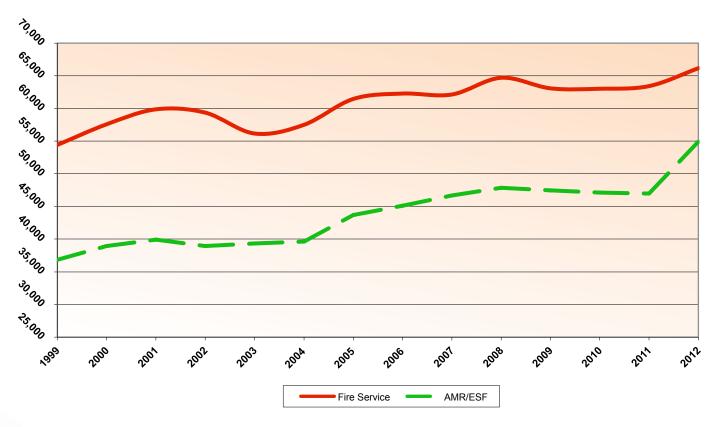
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### Fire Incident Type Breakdown



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### Fire/EMS Call Volume Comparison





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#### **Law Enforcement Specific Statistics:**

| Number of CLETS/AWS/CJIS Inquiries by agency: |         |  |  |
|---|---------|--|--|
| Agency  | Count   |  |  |
| Broadmoor Police:                             | 27,924  |  |  |
| East Palo Alto Police:                        | 24,710  |  |  |
| Law Mutual Aid:                               | 31,944  |  |  |
| Millbrae Police:                              | 3,421   |  |  |
| Sheriff's Office:                             | 191,499 |  |  |
| Special:                                      | 14,545  |  |  |
| Transit:                                      | 4,224   |  |  |
| Total   | 298,267 |  |  |



| Agency           | Felony<br>Vehicle | Found<br>Evidence<br>Plate | Impound<br>Vehicle | Lost<br>Vehicle | Missing<br>Person<br>Vehicle | Lost<br>Stolen<br>Plate | Repo<br>Vehicle | Stolen<br>Vehicle | Towed<br>Stored<br>Vehicle | Total |
|------------------|-------------------|----------------------------|--------------------|-----------------|------------------------------|-------------------------|-----------------|-------------------|----------------------------|-------|
| Broadmoor        | 0                 | 0                          | 0                  | 0               | 0                            | 0                       | 2               | 0                 | 1                          | 3     |
| East Palo Alto   | 0                 | 0                          | 21                 | 1               | 0                            | 26                      | 136             | 172               | 246                        | 602   |
| Sheriff's Office | 0                 | 0                          | 12                 | 2               | 0                            | 64                      | 223             | 361               | 450                        | 1,112 |
| Totals           | 0                 | 0                          | 33                 | 3               | 0                            | 90                      | 361             | 533               | 697                        | 1,717 |

Total Number of Stolen Vehicle System Entries for year 2012: 1,717

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| Sheriff Beat Activity |         |  |  |
|-----------------------|---------|--|--|
| Beat                  | Total   |  |  |
| 10                    | 895     |  |  |
| 11                    | 14,093  |  |  |
| 20                    | 8,097   |  |  |
| 31                    | 5,517   |  |  |
| 32                    | 2,528   |  |  |
| 40                    | 2,155   |  |  |
| 50 <sup>2</sup>       | 21,891  |  |  |
| 60                    | 2,980   |  |  |
| 65 <sup>3</sup>       | 12,684  |  |  |
| 70                    | 10,891  |  |  |
| 75 <sup>4</sup>       | 11,260  |  |  |
| 80                    | 4,865   |  |  |
| OJ                    | 15,404  |  |  |
| Total                 | 113,260 |  |  |

| East Palo Alto Beat Activity |        |  |  |  |
|------------------------------|--------|--|--|--|
| Beat                         | Total  |  |  |  |
| 1                            | 8,496  |  |  |  |
| 2                            | 6,536  |  |  |  |
| 3                            | 8,719  |  |  |  |
| 4                            | 4,535  |  |  |  |
| OJ                           | 2,311  |  |  |  |
| Total                        | 30,597 |  |  |  |

| Transit Police Activity |       |  |
|-------------------------|-------|--|
| Beat                    | Total |  |
| N                       | 2,819 |  |
| S                       | 2,159 |  |
| OJ                      | 1,865 |  |
| Total                   | 4,024 |  |

| Broadmoor Beat Activity |       |  |
|-------------------------|-------|--|
| Beat                    | Total |  |
| 1                       | 3,070 |  |
| 2                       | 1,775 |  |
| OJ                      | 3,280 |  |
| Total                   | 8,125 |  |



| Activity Breakdown by Source of Incident |         |        |  |  |
|--|---------|--------|--|--|
| Agency                                   | Citizen | Field  |  |  |
| Sheriff's Office                         | 60,596  | 49,714 |  |  |
| East Palo Alto Police                    | 23,841  | 6,684  |  |  |
| Broadmoor Police                         | 1,972   | 6,162  |  |  |
| Transit                                  | 3,805   | 3,205  |  |  |







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 <sup>&</sup>lt;sup>2</sup> Beat 50 is the City of San Carlos.
 <sup>3</sup> Beat 65 is the City of Millbrae.
 <sup>4</sup> Beat 75 is the City of Half Moon Bay.

| Law Mutual Aid Incidents             |       |  |
|--------------------------------------|-------|--|
| Incident Type                        | Total |  |
| Amber Alerts                         | 2     |  |
| Child Abduction Protocol             | 0     |  |
| Code 2000                            | 0     |  |
| Code 30                              | 3     |  |
| Code 500 (Laser Assault on Aircraft) | 22    |  |
| Code 666                             | 59    |  |
| Probation Hold Teletypes             | 248   |  |
| Tactical Alert Phase I               | 38    |  |
| Tactical Alert Phase II              | 4     |  |
| Tactical Alert Phase III             | 0     |  |
| Tactical Alert Phase IV              | 0     |  |
| SWAT Activations                     | 4     |  |

| ETS Incidents    |       |  |  |
|------------------|-------|--|--|
| Туре             | Total |  |  |
| Signals Received | 20    |  |  |
| Actual Robbery   | 0     |  |  |
| Captures         | 0     |  |  |

| 3Si Incidents    |       |  |
|------------------|-------|--|
| Туре             | Total |  |
| Signals Received | 10    |  |
| Actual Robbery   | 0     |  |
| Captures         | 0     |  |

| East Palo Alto ShotSpotter       |       |  |
|----------------------------------|-------|--|
| Туре                             | Total |  |
| Signals Received                 | 1,521 |  |
| Homicide                         | 3     |  |
| Attempted Homicide               | 1     |  |
| Assault with Deadly Weapon       | 10    |  |
| Shot into Dwelling/Vehicle       | 54    |  |
| Shots Fired (case number issued) | 82    |  |
| Arrests                          | 3     |  |
| Classified as fireworks          | 418   |  |

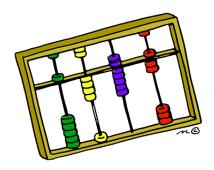




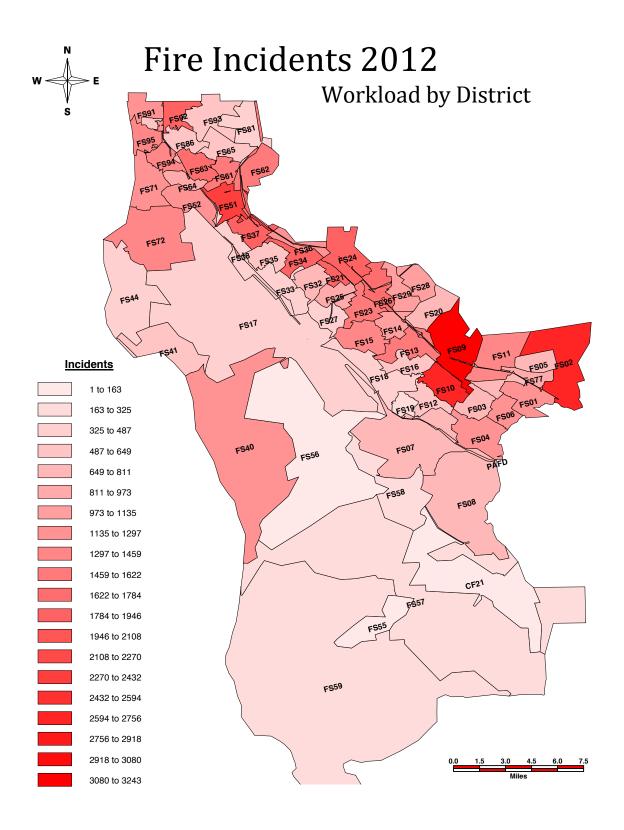
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#### On Call Statistics:

| Agency                             | Number of Calls |
|------------------------------------|-----------------|
| Coastside County Water             | 83              |
| Coroners Office                    | 168             |
| County Parks                       | 167             |
| County Roads Department            | 158             |
| County Sewer Department            | 288             |
| County Water Department            | 49              |
| D.A.'s Office                      | 191             |
| East Palo Alto CID                 | 10              |
| East Palo Alto Public Works        | 10              |
| Environmental Health               | 62              |
| Half Moon Bay Public Works         | 4               |
| ISD Radio Shop                     | 14              |
| Judges                             | 858             |
| Millbrae Public Works              | 99              |
| Millbrae SCADA                     | 94              |
| Millbrae Treatment Plant           | 19              |
| Narcotics Task Force               | 64              |
| Palo Alto Municipal Water          | 0               |
| Portola Valley Public Works        | 10              |
| Probation                          | 4,016           |
| San Carlos Public Works            | 252             |
| Sheriff O.E.S.                     | 266             |
| Sheriff's Office Bomb Unit         | 64              |
| Sheriff's Office Crime Lab         | 55              |
| Sheriff's Office Major Crimes Unit | 146             |
| Sheriff's Office SFIA              | 6               |
| Sheriff's Office SHOP              | 3               |
| Vehicle Theft Task Force           | 53              |
| Woodside Public Works              | 21              |



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#### **Glossary of abbreviations:**

| BLF | Belmont Fire                                   | MLB | Millbrae Police  |
|-----|--|-----|--|
| BIF | Brisbane Fire                                  | MLF | Millbrae Fire  |
| BRD | Broadmoor Police                               | MNF | Menlo Park Fire  |
| BRS | Brisbane Police                                | MSS | Message Switch System                                    |
| BSF | Belmont San Carlos Fire                        | MST | Mobile Status Terminals                                  |
| CAD | Computer Aided Dispatch                        | PAF | Palo Alto Fire   |
| CCF | Central County Fire                            | PHS | Peninsula Humane Society                                 |
| CLF | Colma Fire                                     | PIF | Pacifica Fire  |
| COF | County Fire                                    | RCF | Redwood City Fire  |
| DBS | Database System                                | SBF | San Bruno Fire   |
| DCF | Daly City Fire                                 | scc | Santa Clara County                                       |
| DPW | Public Works                                   | SCF | San Carlos Fire (previously South County Fire Authority) |
| EMD | Emergency Medical Dispatch                     | SMF | San Mateo Fire (City of)                                 |
| EMS | Emergency Medical System                       | SOF | South San Francisco Fire                                 |
| EPA | East Palo Alto Police                          | sos | Sheriff's Office   |
| ESF | South San Francisco EMS                        | SPL |  |
| FCF | Foster City Fire                               |     | Special Details  |
| FMA | Fire Mutual Aid                                | TRA | Transit Police   |
| нмв | Half Moon Bay Police                           | UNK | Unknown  |
| HMF | Coastside Fire (previously Half Moon Bay Fire) | WOF | Woodside Fire  |
| IAF | San Francisco International<br>Airport         |     |  |

LMA Law Mutual Aid

MCI Mass Causality Incident



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